

Reaching Diverse Candidates is One of the Biggest Hiring Challenges for 1 in 5 Companies

54% of Businesses Report Having a Diversity, Equity and Inclusion Policy in Place

Latest Results from The Harris Poll

OKLAHOMA CITY, June 8, 2022—Efforts to establish a company diversity, equity and inclusion (DEI) policy have steadily increased over the last two years, but 21% of U.S. companies say translating this effort to hiring is one of the biggest hiring challenges their company will face over the next year.

This is according to a recent survey from The Harris Poll commissioned by Express Employment Professionals.

Fifty-four percent of businesses report having a DEI policy in place compared to 52% in the first half of 2021 and 46% in the second half of 2020. Looking to the future, nearly a fifth of hiring decision-makers (18%) say their company plans to implement such a policy. Of those planning to do so, 11% say they plan to implement one by the end of 2022.



Given companies' establishment of DEI policies, the likely next step is to actively recruit candidates outside of the companies' traditional demographic (e.g., have unique backgrounds, racially/ethnically diverse).

Around half (49%), say their company is planning to take such action in 2022—in line with 2021 (51%). To this point, a fifth of U.S. hiring decision-makers (21%) say reaching these diverse candidates is one of the biggest hiring challenges their company will face over the next year. This is particularly a struggle in manufacturing industries (39%).

"DEI is not going away, and companies need to recognize this," said Yvonne Rockwell, Express franchise owner in California. "In order to stay relevant and an employer of choice, having a DEI policy and embracing DEI is not only the right thing to do, but will assist companies in attracting and retaining the employees necessary to maintain their competitive edge."

Michigan Express franchise owner Reggie Kaji agrees that companies with DEI strategies can use them as tools for recruiting purposes.

"I see a lot of candidates asking if the companies we work with have these policies in place," he added.

For Rockwell, including DEI efforts is foundational to companies in their ability to attract a diverse and talented workforce.

"It's important for employees to feel comfortable and have a sense of belonging in the workforce," she said. "It's hard to be the unicorn!"

While Kaji hasn't seen much increase in DEI policies in his market, Rockwell said the opposite is true in her region, even including the establishment of DEI committees.

"I think it's a topic of conversation for many companies and is starting to be looked at as a 'need to have' rather than a 'nice to have,'" Rockwell said. "However, some companies are still slow to understand the importance or need."

To ensure the workforce is more diverse and inclusive, Rockwell says managers should simply take a look at their current teams and be more open-minded about the people they hire. Be more intentional with recruiting efforts to attract more diverse candidates.

"It's encouraging to see more companies adopting diversity, equity and inclusion policies to create workforces reflective of our society," Express Employment International CEO Bill Stoller said. "Everyone deserves to feel heard and represented in their career as part of collaborative company cultures."

Survey Methodology

The survey was conducted online within the United States by The Harris Poll on behalf of

Express Employment Professionals between Nov. 10 and Dec. 2, 2021, among 1,009 U.S. hiring decision-makers (defined as adults ages 18+ in the U.S. who are employed full-time or self-employed, work at companies with more than one employee, and have full/significant involvement in hiring decisions at their company). Data were weighted where necessary by company size to bring them into line with their actual proportions in the population.

If you would like to arrange for an interview with Bill Stoller to discuss this topic, please contact Sheena Hollander, Director of Corporate Communications and PR, at (405) 717-5966.

About Bill Stoller

William H. "Bill" Stoller is chairman and chief executive officer of Express Employment International. Founded in Oklahoma City, Oklahoma, the international staffing franchisor supports the Express Employment Professionals franchise and related brands. The Express franchise brand is an industry-leading, international staffing company with franchise locations in the U.S., Canada, South Africa, Australia and New Zealand.

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