* * * * * * * * * * * * * * * * * *

EXPRESSTALKS

Job Insights: An In-Depth Look at the 2025 Employment Landscape

EXPRESSTALKS

Submit questions using the Q&A button throughout the program.

EXPRESSTALKS

This program is being recorded and will be available on-demand.

* * * * * * * * * * * * * * * * * * *

EXPRESSTALKS









EXPRESSTALKS



EXPLOYMENT PROFESSIONALS The Harris Poll

2025 Hiring Outlook: What Every Business Needs to Know to Stay Ahead

Uncover the **key hiring trends** shaping 2025 and what your business needs to do **now** to stay competitive in an ever-changing talent landscape.

Respecting People. Impacting Business.™





Soft Skills and AI: Gamechangers for the Future of Work

Discover why employers are urgently seeking candidates with soft skills, the reasons behind the growing gap, and how AI can help bridge the divide empowering your team to thrive in a digital-first world. Hiring for Success: The True Cost of a Bad Hire and How to Avoid It

Learn the hidden costs of a bad hire beyond just recruitment expenses and how toxic workplaces and turnover can erode your business. Find out how to make better hires and improve your organization's bottom line.







Workplace Glue: Leveraging Workplace Friendships and Effective Management to Drive Performance

Explore how strong workplace relationships and empowered supervisors are key to fostering a productive environment and a thriving business. Learn how to support your leaders for maximum impact. • 2025 Hiring Outlook

Soft Skills and AI

Hiring for Success

Workplace Glue

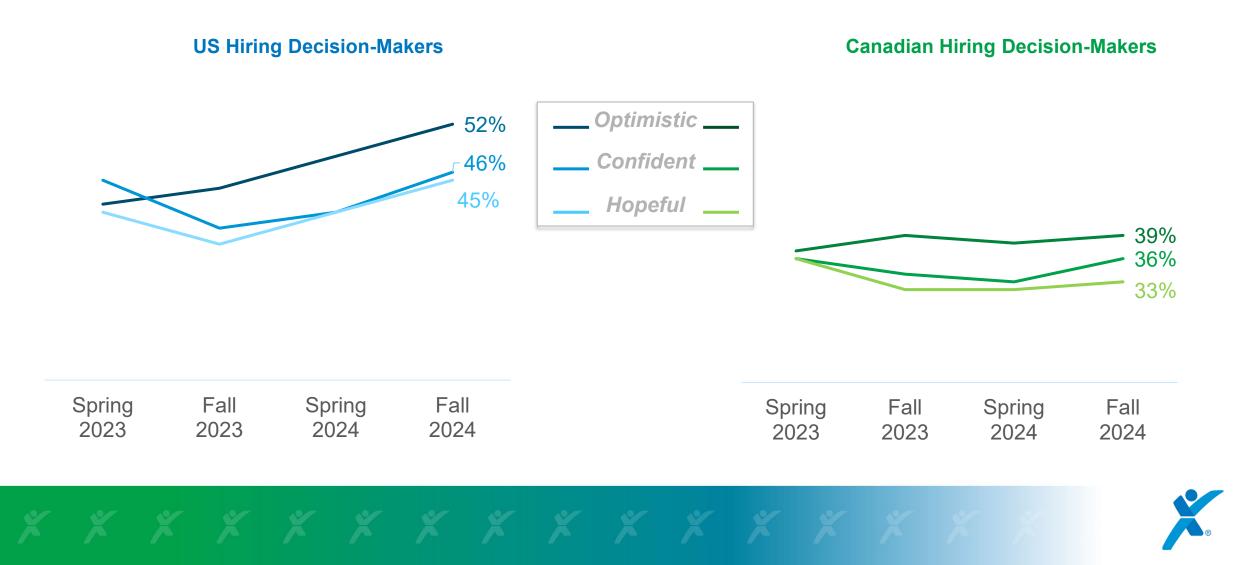


HIGH HIRING OPTIMISM FOR THE YEAR AHEAD

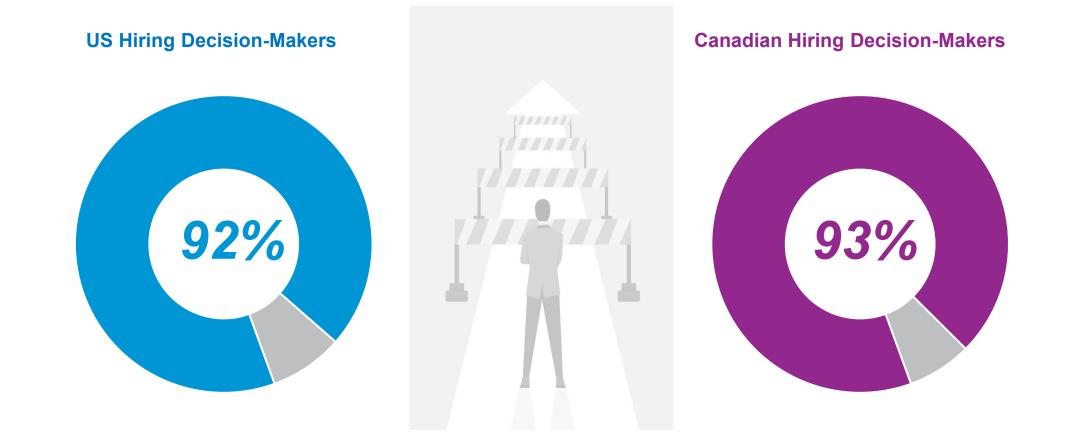




Positive Sentiments Regarding Hiring



Expectations of Challenges Over the Next Year



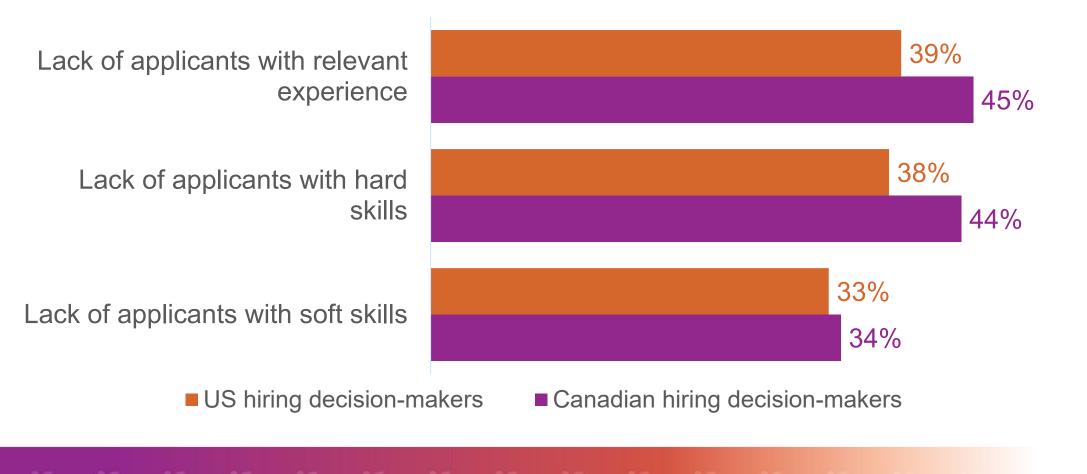
* * * * * * * * * * * * * * * * * *



32% of U.S. and Canadian hiring decisionmakers report their company currently has open positions they cannot fill



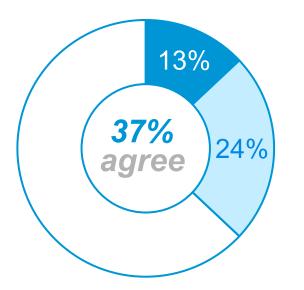
Reasons for Being Unable to Fill Open Positions (among those who have open positions)



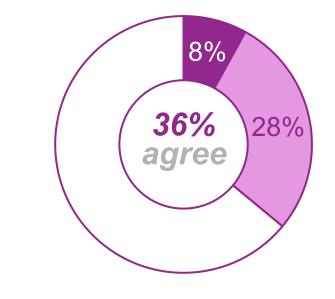
8

"My company does <u>not</u> have the tools to find the right candidates for our job openings."

US Hiring Decision-Makers



Canadian Hiring Decision-Makers

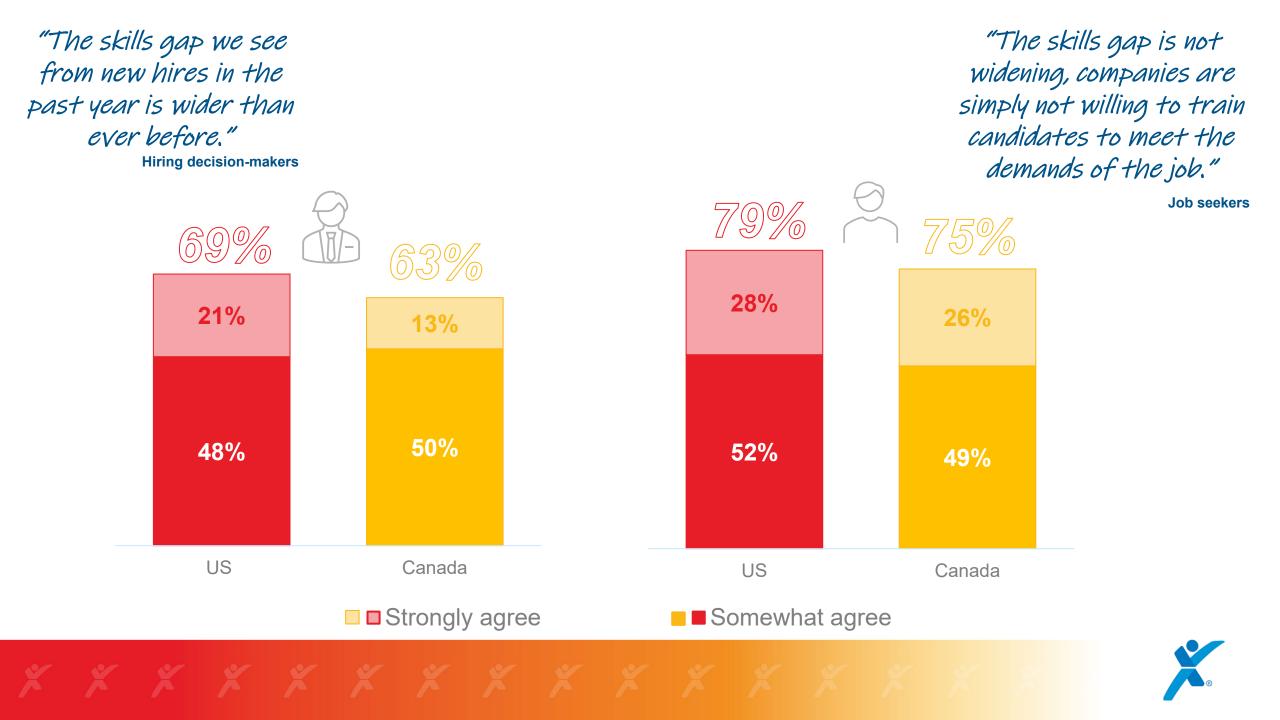


Strongly agree

■ ■ Somewhat agree

□ □ Disagree





"My company's requirements are too stringent for the talent pool available to us."



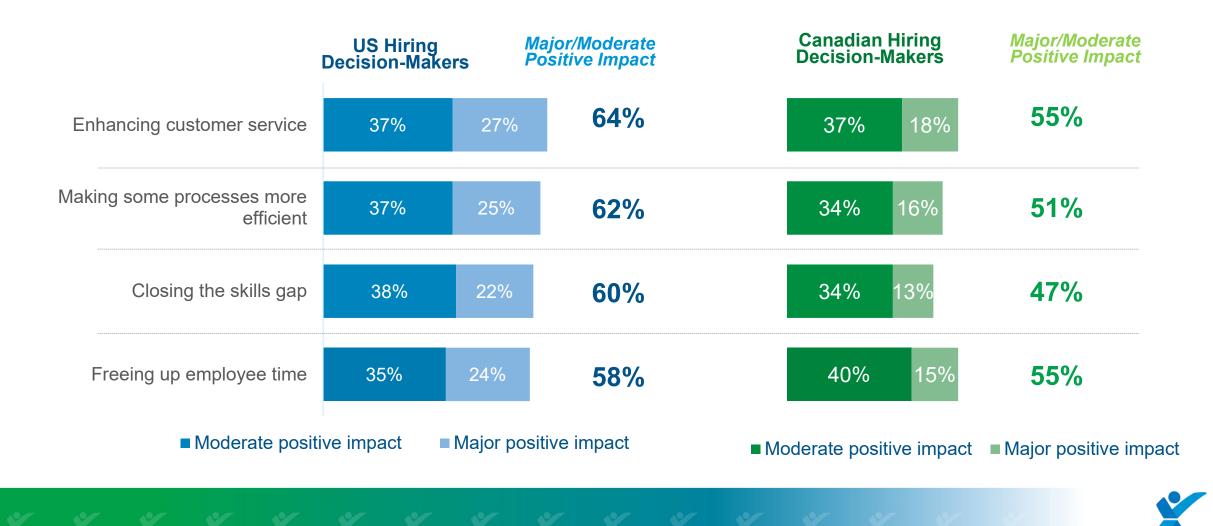
42% of US hiring decision makers agree 39% of Canadian hiring decision makers agree



Soft Skills and AI: Gamechangers for the Future of Work



Impact of AI On Companies



Al Hiring Challenges Expected to Face Over the Next Year



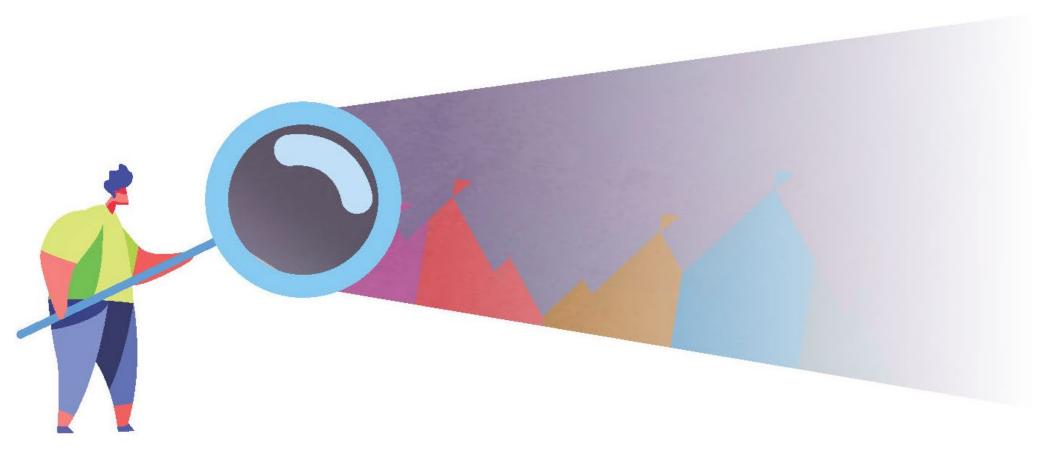
Around 1 in 3 US (37%) / Canadian (31%) hiring decision-makers anticipate AI will be among their biggest hiring challenges this year: Implementing AI to help assess candidates (19%, 15%)

 Identifying ways AI can help reach more candidates (18%, 15%)

 Implementing AI to help process job applications (18%, 14%)



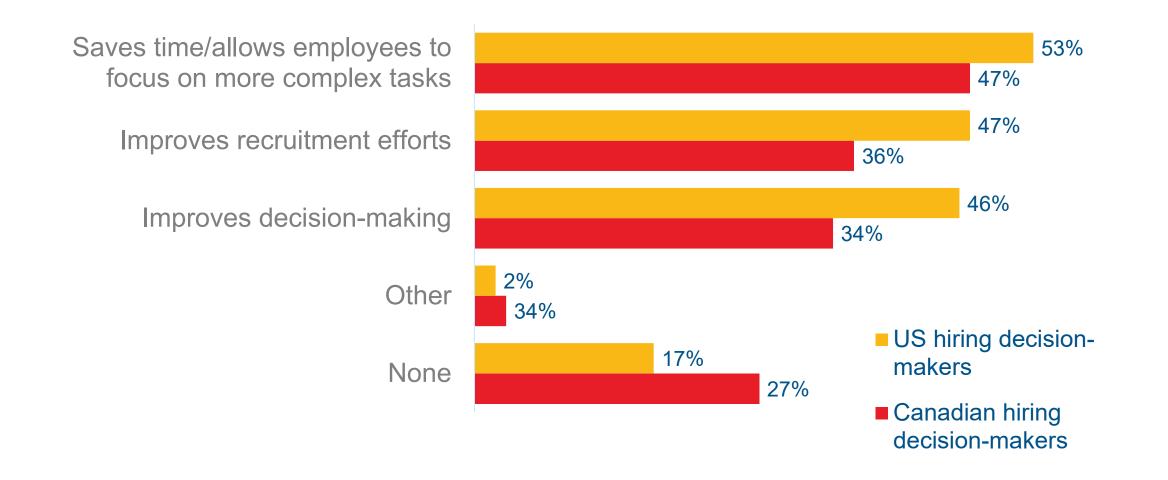
How many of your companies are using Al in some way, shape, or form?



How many of you personally use it in your day-to-day job?



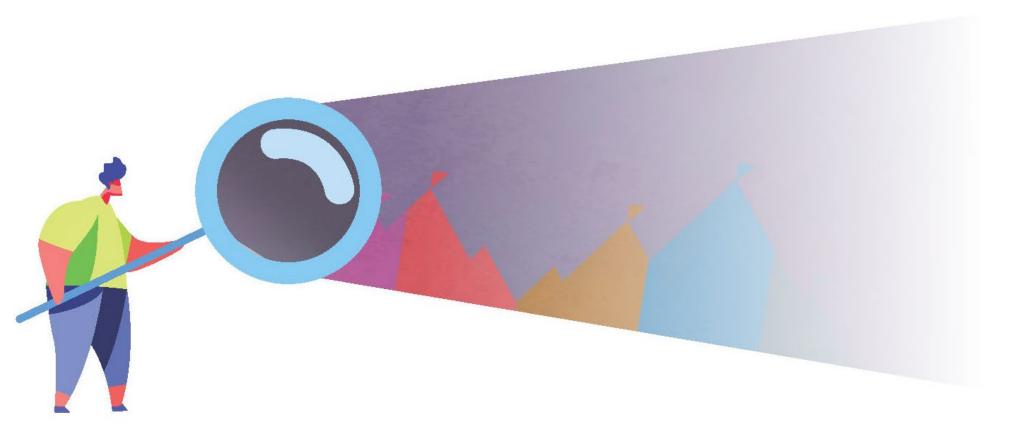
Benefits of Using AI During Hiring Process





Hiring for Success: The True Cost of a Bad Hire and How to Avoid It

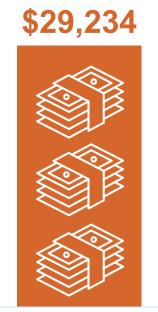
How many of you have had to deal with a bad hire?



Cost of Employee Turnover Per Year, On Average

\$36,723



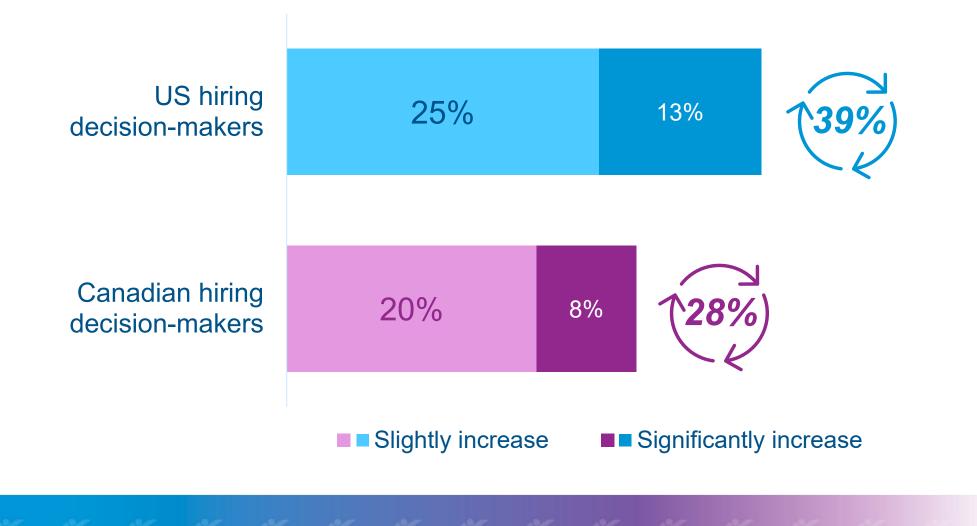


US Hiring Decision-Makers

Canadian Hiring Decision-Makers



Expect an Increase in Employee Turnover Next Year





Reasons for Currently Looking for New Job (among those employed)



31% / 25% to find a better company culture



22% / 19% to leave a toxic work environment

US / Canadian Job Seekers



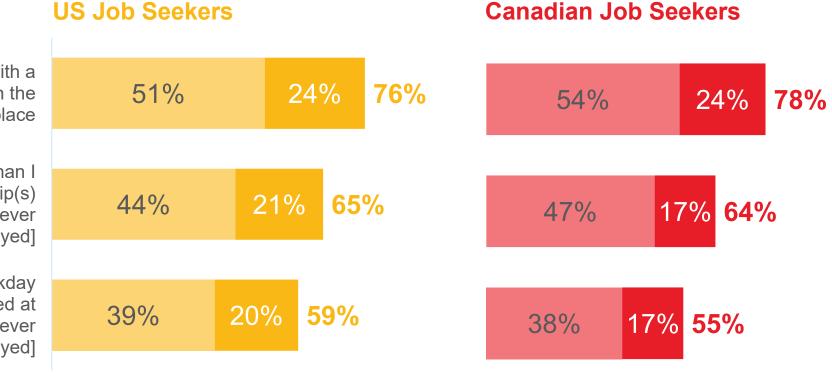
Workplace Glue: Leveraging Workplace **Friendships and** Effective **Management to Drive Performance**

Respecting People. Impacting Business.™



Sentiments Regarding Friendships in the Workplace

Strongly agree



I would be more likely to stay with a company if I have friendships in the workplace

I've stayed at a job longer than I intended because of my friendship(s) at a job [among those who have ever been employed]

I could not get through the workday without the friendship(s) I've formed at work [among those who have ever been employed]

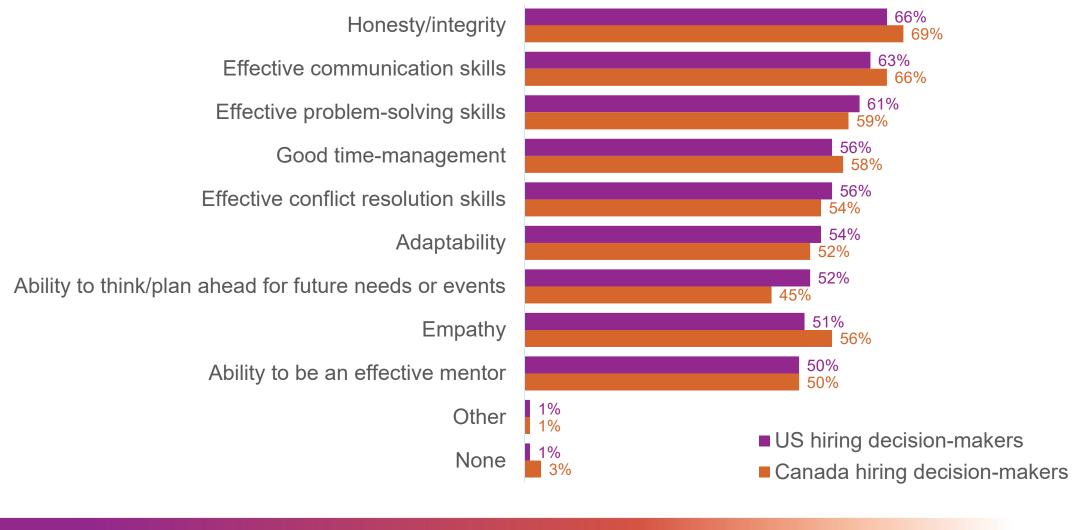
Somewhat agree



How many of you have ever had, and/or currently have, a 'work spouse'?



Most Important Traits of a Supervisor



.

Challenges of Being a Supervisor







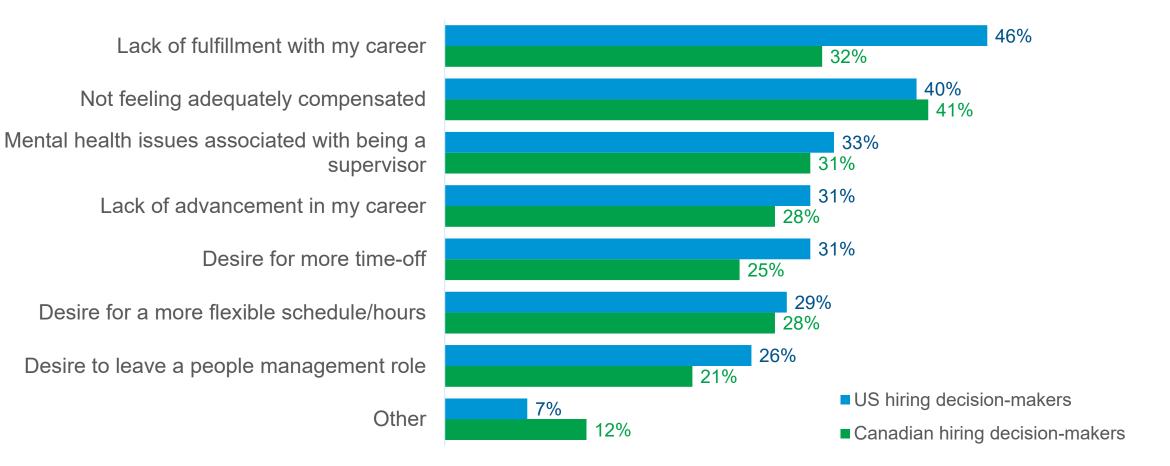
37% / 33% finding the right balance between managing direct reports and being approachable

28% / 30% managing the emotional needs of direct reports **28% / 30%** adapting to team / organization changes

US / Canadian Hiring Decision-Makers

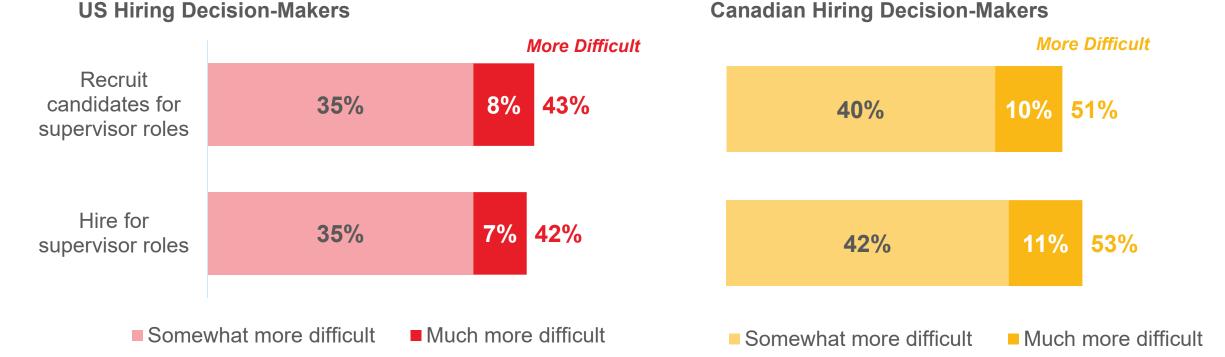


Reasons for Leaving Supervisory Position (among those who have / plan(ned) to leave supervisory position)





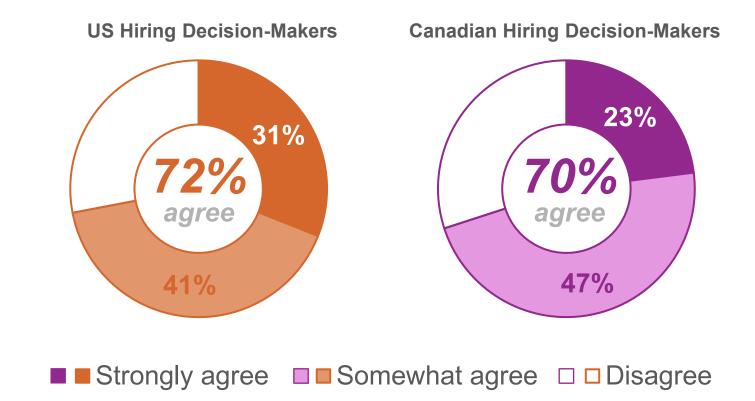
Difficulty in Doing Each Over the Past Few Years





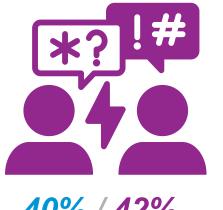
78% of US and 74% of Canadian hiring decisionmakers report their company's approach to training new supervisors is that it takes a village (i.e., supervisors are provided comprehensive guidance/information and support to be successful).

"My company should be doing more to support/help supervisors' success."





Top Challenges of Being a Supervisor



40% / 42% resolving conflicts



38% / 30% providing constructive criticism



37% / 33% finding the right balance between managing direct reports and being approachable

US / Canadian Hiring Decision-Makers



