## 2020 COMPENSATION REPORT

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Respecting People. Impacting Business.' ${ }^{\text {TM }}$
Your source for insight into current workforce compensation trends for Light Industrial, Office Services, Skilled Trades, and Professional jobs.

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## WE'RE IN A NEW NORMAL...

For the first time in many years, we've experienced an extended period where there are more jobs available than there are talented workers to fill them. And, all signs point toward this trend continuing in 2020, at least in the near-term.

Near the end of 2019, the unemployment rate fell to a 50 -year low-in fact, it stayed below $4 \%$ throughout the year. Although more available jobs than workers is generally a good problem economically speaking, for businesses, it creates some major hurdles to overcome, specifically, recruiting and retaining top talent will continue to be a significant challenge for the foreseeable future.

In a strong employment market that favors job seekers, effective recruiting and retention practices are key differentiators for businesses. Company leaders must be prepared to reassess hiring and employee retention practices to ensure they attract and maintain a strong, productive workforce. The most qualified candidates are in a position to be more selective about the jobs they accept because they know there are plenty of opportunities available. It has never been easier for workers to hop between jobs.

Business leaders must be active participants in creating work environments that increase loyalty and engagement. Competitive compensation, employee benefits, and smart perks-like ongoing training and development opportunities-are essential to building a culture that attracts and retains the best talent.

## COMPETITIVE COMPENSATION

Competition for the best and brightest workers is at a fever pitch, and the most straightforward tactic to attract top talent is offering competitive compensation. Highlyqualified workers know their value, so businesses must be willing to keep up with market demands for pay.

## CREATIVE BENEFITS PACKAGES

Salary itself isn't the only factor. A well-rounded benefits package is essential to becoming an employer of choice. In addition to traditional health and medical benefits, additional perks like flexible scheduling, gym membership discounts or access to personal trainers, or paid time off to volunteer can differentiate a company from others competing for the same talent pool.


BILL STOLLER
CEO and Co-Founder Express Employment Professionals

## INVESTMENT IN TRAINING AND DEVELOPMENT

Employees want to know their career is on an upward trajectory within the company, so showing a long-term commitment to their growth by providing meaningful and targeted training and development opportunities is a key strategy for building retention and engagement.

As a North American employment industry leader, Express Employment Professionals serves more than 83,000 clients each year by providing strategic staffing solutions across a wide variety of business segments, including Light Industrial, Office Services, Skilled Trades, and Professional.

## JOB INSIGHTS FOR 2020

To provide accurate and timely employment forecasts for business leaders, Express Employment Professionals International Headquarters conducts an ongoing Job Insights survey to track hiring trends across a wide range of industries. Express surveyed business owners, decision makers, and human resource professionals about the overall hiring trends in their markets and how those trends impact their hiring decisions. The majority of respondents (89\%) make hiring decisions for their companies and represent small- to medium-sized workforces.

## INSIGHT: The competition to attract and retain the best talent continues in 2020.

Recruiting and retaining top talent today requires a more strategic approach than ever before. Skilled, experienced workers hold all the cards and businesses must be willing to meet or exceed what the competition is offering to not only attract the best employees, but also keep them. In fact, according to the survey results, $78 \%$ of respondents say it will be somewhat or very difficult to fill open positions in their companies.

## THE TOP REASONS OPEN JOBS ARE NOT FILLED:



Lack of applicants
with experience


Lack of available applicants


Lack of applicants with hard skills


Lack of applicants with soft skills

## THE TOP REASONS EMPLOYEES LEAVE THEIR CURRENT JOBS:



Lack of advancement/ opportunity


MAJORITY REPRESENT SMALL- TO
MEDIUM-SIZED WORKFORCES: MEDIUM-SIZED WORKFORCES:


## Bridging the Gap: According to research conducted by Harris Poll on behalf of Express, 7 in 10 Baby Boomers

 said they would like to "semi-retire" with flexible schedules. Are businesses overlooking the opportunity to utilize this generation to not only bridge the gaps in their workforce, but also pass along valuable knowledge and experience to the next generation of workers?
## 6\%

## $\square$

Long hours

$$
\begin{aligned}
& \text { ONLY 16\% OF } \\
& \text { RESPONDENTS SAID } \\
& \text { THEY HAVE ALL THEIR } \\
& \text { POSITIONS FILLED. }
\end{aligned}
$$

## INSIGHT: Businesses remain overall optimistic for the economy

 going into 2020.Eighty-six percent (86\%) of survey respondents said their employment markets are either "trending up" ( $42 \%$ ) or "staying the same" (44\%) going into 2020. Only $13 \%$ forecast a downward trend in employment activity. Additionally, most survey respondents remain generally optimistic about the strength of the economy and do not predict the country entering into recession in the short-term.

DO YOU FORESEE YOUR COUNTRY ENTERING INTO ANOTHER RECESSION?


I do not foresee my country entering into another recession

OVER THE NEXT SIX MONTHS, WAGES WILL
1\%


In 2 years

18\%


In 1 year


In 6 months to 1 year

INCREASE


In 3 to 6 months

1\%
Within 3 months

STAY THE SAME
ONLY 1\% OF RESPONDENTS EXPECT WAGES TO DECREASE OVER THE NEXT SIX MONTHS.

## GREY COLLAR WORKERS: A GROWING SEGMENT

The rapid advancement of technology and applications in areas like automation or artificial intelligence has given rise to a growing section of the workforce that blurs the lines between blue- and white-collar jobs. "Grey collar" work combines some of the manual labor aspects of blue-collar jobs with managerial, administrative, and educational requirements of white-collar jobs.

Express Employment Professionals partnered with The Harris Poll to learn more about this growing segment of the workforce.



## Want to learn more?

Take a deeper dive into the Express Employment Professionals/The Harris
Poll Survey of Grey Collar workers by downloading our white paper:
Between Blue and White: The Grey Collar Workforce.

## 2020 COMPENSATION REPORT

The following data represents national averages and is divided into four key segments: Light Industrial, Office Services, Skilled Trades, and Professional. For more detailed information about your local compensation trends, contact your Express representative. All data within this report was provided via Emsi, a third-party, labor market data and analytics research company. More information about Emsi and their research methodology is available at EconomicModeling.com.

## LIGHT INDUSTRIAL

| GATEGORY | JOB TITLE | LABOR CODE | $25^{\text {th }}$ PCT. | 50h PCT. | 75 ${ }^{\text {th }}$ PCT. | 90 ${ }^{\text {th }}$ PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GENERAL LABOR |  |  |  |  |  |  |
|  | Cement Masons and Concrete Finishers | 47-2051 | \$33,176 | \$40,643 | \$53,352 | \$72,904 |
|  | Assemblers and Fabricators, All Other, Including Team Assembly | 51-2098 | \$24,357 | \$30,680 | \$39,146 | \$50,731 |
|  | Farmworkers and Laborers, Crop, Nursery and Greenhouse | 45-2092 | \$21,382 | \$23,379 | \$25,938 | \$33,259 |
|  | Installation, Maintenance, and Repair Occupations | 49-0000 | \$32,936 | \$44,565 | \$59,888 | \$74,906 |
|  | First Line Supervisor of Production and Operating Workers | 51-1011 | \$44,907 | \$58,885 | \$76,357 | \$97,386 |
|  | Laborers and Freight, Stock and Material Movers, plus Hard Skill Lumber | 53-7062 | \$22,888 | \$28,120 | \$37,464 | \$50,008 |
|  | Laborers and Freight, Stock and Material Movers, Hand | 53-7062 | \$22,443 | \$27,040 | \$34,736 | \$44,034 |
|  | Butcher and Meat Cutters | 51-3021 | \$23,941 | \$30,888 | \$39,312 | \$48,547 |
|  | Meter Reader, Utilities | 43-5041 | \$29,141 | \$39,229 | \$53,394 | \$68,058 |
|  | Coating, Painting and Spraying Machine Setters, Operators and Tenders | 51-9121 | \$27,352 | \$33,821 | \$41,995 | \$51,397 |
| HOSPITALITY |  |  |  |  |  |  |
|  | Dining Room and Cafeteria Attendants and Bartender Helpers | 35-9011 | \$18,949 | \$21,174 | \$24,502 | \$30,992 |
|  | Hosts and Hostesses Restaurant Lounge and Coffee Shop | 35-9031 | \$18,741 | \$20,925 | \$24,294 | \$29,453 |
|  | Food Servers, Non-restaurant | 35-3041 | \$19,282 | \$22,318 | \$26,374 | \$34,112 |
|  | Bartenders | 35-3011 | \$18,970 | \$21,694 | \$29,432 | \$41,621 |
|  | Waiters and Waitresses | 35-3031 | \$18,678 | \$20,821 | \$27,664 | \$40,206 |
|  | Maids and Housekeeping Cleaners | 37-2012 | \$19,573 | \$22,859 | \$27,477 | \$35,090 |
| JANITORIAL |  |  |  |  |  |  |
|  | Cleaners of Vehicles and Equipment | 53-7061 | \$20,155 | \$23,358 | \$28,787 | \$37,170 |
|  | Janitors and Cleaners, Except Maids and Housekeeping Cleaners | 37-2011 | \$20,925 | \$25,002 | \$32,282 | \$41,829 |

## LIGHT INDUSTRIAL Continued

| GATEGORY | JOB TITLE | $\begin{aligned} & \text { LABOR } \\ & \text { CODE } \end{aligned}$ | $25^{\text {th }}$ PCT. | $50^{\text {Th }}$ PCT. | 75 ${ }^{\text {th }}$ PCT. | 90 ${ }^{\text {th }}$ PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LANDSCAPING |  |  |  |  |  |  |
|  | Landscaping and Groundskeeping Workers | 37-3011 | \$22,838 | \$27,685 | \$34,341 | \$42,869 |
|  | Grounds Maintenance Workers, All Other | 37-3019 | \$23,379 | \$30,056 | \$42,474 | \$62,109 |
|  | First Line Supervisors of Landscaping, Lawn Service and Groundskeeping Workers | 37-1012 | \$36,338 | \$47,029 | \$60,528 | \$76,440 |
| WAREHOUSE |  |  |  |  |  |  |
|  | Laborers and Freight, Stock, and Material Movers, Hand | 53-7062 | \$22,443 | \$27,040 | \$34,736 | \$44,034 |
|  | Laborers and Material Movers | 53-7060 | \$21,672 | \$25,941 | \$33,204 | \$42,104 |
|  | Production Workers, All Others | 51-9199 | \$22,776 | \$28,891 | \$39,333 | \$52,520 |
|  | Shipping, Receiving and Traffic Clerks | 43-5071 | \$25,854 | \$31,803 | \$39,478 | \$49,234 |
|  | Packers and Packagers, Hand | 53-7064 | \$20,197 | \$23,442 | \$28,662 | \$36,462 |
|  | Stock Clerks and Order Fillers | 43-5081 | \$21,154 | \$24,482 | \$31,429 | \$40,352 |

## OFFICE SERVICES

| CATEGORY | JOB TITLE | LABOR CODE | $25^{\text {th }}$ PCT. | $50^{\text {th }}$ PCT. | $75^{\text {th }}$ PCT. | 90th PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATION |  |  |  |  |  |  |
|  | Executive Assistant | 43-6011 | \$44,970 | \$57,408 | \$72,072 | \$85,280 |
|  | Legal | 43-6012 | \$33,800 | \$44,741 | \$60,403 | \$76,502 |
|  | Admin (0ther) | 43-6014 | \$27,976 | \$35,589 | \$44,949 | \$54,371 |
|  | Support | 43-9199 | \$26,354 | \$35,589 | \$45,219 | \$56,659 |
|  | Data Entry | 43-9021 | \$25,875 | \$30,930 | \$37,835 | \$46,259 |
|  | Mail Clerk | 43-9050 | \$23,379 | \$29,619 | \$37,502 | \$46,114 |
|  | Dispatch | 43-5030 | \$30,607 | \$39,096 | \$50,519 | \$64,089 |
|  | Stock Clerk | 43-5081 | \$21,154 | \$24,482 | \$31,429 | \$40,352 |
|  | Admin Services Manager | 11-3011 | \$69,597 | \$94,016 | \$125,320 | \$163,488 |
|  | Switchboard Operator | 43-2011 | \$23,733 | \$28,704 | \$35,381 | \$43,514 |
|  | Receptionist and Info Clerk | 43-4170 | \$23,296 | \$28,392 | \$34,819 | \$40,872 |
|  | Admin - Personal Care | 43-6014 | \$23,720 | \$29,128 | \$38,008 | \$49,944 |
|  | Admin - Project Management | 43-6014 | \$38,008 | \$47,128 | \$60,024 | \$83,256 |
|  | Receptionist - File Clerk | 43-4171 | \$23,928 | \$28,088 | \$33,304 | \$40,024 |
| ATTENDANT |  |  |  |  |  |  |
|  | Garage Attendant | 53-6021 | \$20,155 | \$22,818 | \$26,270 | \$32,427 |
|  | Laundry Worker | 51-6011 | \$19,552 | \$22,360 | \$25,938 | \$31,845 |
|  | Recreational Attendant | 39-3091 | \$18,824 | \$21,070 | \$24,461 | \$30,493 |
|  | Attendant (Other) | $\begin{gathered} \hline 35-3022 / \\ 39-3093 \end{gathered}$ | \$19,029 | \$21,325 | \$24,581 | \$30,019 |
| CUSTOMER SERVICE |  |  |  |  |  |  |
|  | Customer Service Representative | 43-4050 | \$25,979 | \$32,885 | \$42,037 | \$54,330 |
|  | Greeter | 43-4051 | \$22,888 | \$28,088 | \$35,384 | \$45,016 |
|  | Customer Service Manager | 43-4051 | \$29,128 | \$36,024 | \$47,512 | \$60,024 |
|  | Help Desk | 43-4051 | \$30,168 | \$38,008 | \$50,008 | \$65,016 |
|  | Guest Services | 43-4051 | \$34,008 | \$42,008 | \$50,008 | \$65,016 |
| healthcare |  |  |  |  |  |  |
|  | Medical - Records Associate | 29-2170 | \$30,992 | \$39,166 | \$51,355 | \$64,605 |
|  | Medical - Assistant | 31-9092 | \$27,581 | \$32,469 | \$38,334 | \$45,906 |
|  | Medical Transcriptionists | 31-9094 | \$26,957 | \$35,256 | \$43,618 | \$51,418 |
|  | Medical Secretary | 43-6013 | \$28,496 | \$34,611 | \$41,475 | \$50,336 |
|  | Medical Office Manager | 11-9110 | \$75,338 | \$98,363 | \$128,960 | \$176,134 |
|  | Pharmacy Technicians | 29-2052 | \$25,896 | \$31,741 | \$38,542 | \$46,966 |
|  | Cashier | 41-2011 | \$18,658 | \$21,029 | \$23,941 | \$29,016 |
|  | Medical Billing and Coding | 43-6013 | \$29,128 | \$35,064 | \$41,624 | \$50,008 |
|  | Medical Hospital Admissions | 43-6013 | \$30,008 | \$35,384 | \$42,008 | \$48,024 |

OFFICE SERVICES Continued

| CATEGORY | JOB TITLE | LABOR CODE | $25^{\text {th }}$ PCT. | $50^{\text {th }}$ PCT. | $75^{\text {th }}$ PCT. | 90 ${ }^{\text {th }}$ PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HUMAN RESOURCES |  |  |  |  |  |  |
|  | HR Assistant | 43-4160 | \$32,843 | \$39,478 | \$47,923 | \$57,013 |
|  | Benefits Admin | 43-4160 | \$38,008 | \$45,016 | \$54,008 | \$68,280 |
|  | Payroll and Timekeeping Clerk | 43-3050 | \$35,152 | \$43,888 | \$53,352 | \$63,190 |
|  | Sourcing / Recruitment | 43-4160 | \$38,192 | \$45,008 | \$56,176 | \$76,016 |
| MANAGEMENT |  |  |  |  |  |  |
|  | Sales Manager | 11-9199 | \$65,016 | \$90,040 | \$130,040 | \$166,520 |
|  | Call Center Manager | 11-9199 | \$54,008 | \$70,008 | \$100,024 | \$142,072 |
|  | Account Manager | 11-9199 | \$78,008 | \$110,008 | \$135,032 | \$165,112 |
| MARKETING |  |  |  |  |  |  |
|  | E-Commerce Manager | 11-2021 | \$105,016 | \$148,088 | \$190,072 | \$250,104 |
|  | Marketing Manager | 11-2021 | \$94,120 | \$132,226 | \$180,066 | \$276,584 |
|  | Digital Asset Manager | 11-2021 | \$110,816 | \$144,096 | \$200,032 | \$260,064 |
|  | Demonstrator | 41-9011 | \$22,422 | \$27,061 | \$37,835 | \$49,338 |
|  | Store Manager | 11-9199 | \$60,024 | \$90,040 | \$130,040 | \$158,968 |
|  | Retail Sales Workers | 41-2000 | \$19,381 | \$22,305 | \$27,531 | \$35,346 |
|  | Sales (All Other) | 41-3099 | \$35,235 | \$52,499 | \$76,856 | \$113,298 |
| SUPPORT |  |  |  |  |  |  |
|  | Telemarketer | 41-9041 | \$20,717 | \$24,461 | \$30,680 | \$40,269 |

## SKILLED TRADES

| CATEGORY | JOB TITLE | LABOR CODE | $25^{\text {th }}$ PCT. | 50th PCT. | $75^{\text {th }}$ PCT. | $90^{\text {th }}$ PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AUTOMOTIVE |  |  |  |  |  |  |
|  | Automotive Service Technicians and Mechanics | 49-3023 | \$29,370 | \$39,562 | \$53,602 | \$65,437 |
|  | Bus and Truck Mechanics and Diesel Engine Specialists | 49-3031 | \$36,899 | \$46,363 | \$58,115 | \$69,867 |
|  | Motorcycle Mechanics | 49-3052 | \$28,434 | \$35,672 | \$46,280 | \$58,261 |
| CONSTRUCTION |  |  |  |  |  |  |
|  | Landscaping and Groundskeeping Workers | 37-3011 | \$22,838 | \$27,685 | \$34,341 | \$42,869 |
|  | HVAC | 49-9021 | \$36,150 | \$47,091 | \$60,278 | \$75,338 |
|  | Carpentry | 47-2031 | \$34,736 | \$45,157 | \$60,174 | \$80,350 |
|  | Construction Managers | 11-9021 | \$69,472 | \$91,374 | \$121,576 | \$159,557 |
|  | Construction Laborers | 47-2061 | \$27,414 | \$34,528 | \$46,259 | \$63,398 |
|  | Cement Masons and Concrete Finishers | 47-2051 | \$33,176 | \$40,643 | \$53,352 | \$72,904 |
|  | Plaster and Stucco Masons | 47-2161 | \$33,550 | \$40,747 | \$53,435 | \$71,032 |
|  | Helpers - Painters, Paperhangers, Plasters, Stucco Masons | 47-3041 | \$23,795 | \$28,766 | \$35,630 | \$44,054 |
|  | Plumbers, Pipefitters, Steamfitters | 47-2152 | \$39,458 | \$52,582 | \$69,722 | \$91,811 |
|  | Helpers - Extraction Workers | 47-5081 | \$29,390 | \$35,714 | \$43,867 | \$51,064 |
|  | Drywall Installers, Ceiling Tile Installers, and Tapers | 47-2080 | \$34,654 | \$43,924 | \$59,823 | \$85,558 |
|  | Highway Maintenance Workers | 47-4051 | \$31,158 | \$38,709 | \$48,256 | \$57,990 |
|  | Pipe Layers | 47-2151 | \$30,867 | \$38,397 | \$52,666 | \$69,181 |
|  | Sheet Metal Workers | 47-2210 | \$35,069 | \$47,986 | \$64,022 | \$87,110 |
|  | First Line Supervisor of Construction Trades and Extraction Workers | 47-1011 | \$51,418 | \$64,064 | \$82,618 | \$104,166 |
|  | Installation, Maintenance, and Repair Workers (All Other) | 49-9099 | \$29,619 | \$38,792 | \$52,520 | \$64,979 |
|  | Landscaping and Groundskeeping Workers | 37-3011 | \$22,838 | \$27,685 | \$34,341 | \$42,869 |

## SKILLED TRADES Continued

| CATEGORY | JOB TITLE | LABOR CODE | $25^{\text {th }}$ PCT. | $50^{\text {th }}$ PCT. | $75^{\text {th }}$ PCT. | 90h PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FABrICATION |  |  |  |  |  |  |
|  | Assemblers and Fabricators | 51-2000 | \$25,188 | \$31,889 | \$40,879 | \$52,754 |
|  | Welders, Cutters, Solderers, Brazers | 51-4121 | \$33,259 | \$40,248 | \$50,440 | \$63,170 |
|  | Grinding, Lapping, Polishing and Buffing Machine Tool Setters, Operators, and Tenders, Metal and Plastic | 51-4033 | \$26,915 | \$33,488 | \$42,120 | \$51,272 |
|  | Cutting and Slicing Machine Setters, Operators and Tenders | 51-9032 | \$27,061 | \$33,613 | \$41,101 | \$49,171 |
|  | Cutting, Punching and Press Machine Setters. Operators and Tenders, Metal and Plastic | 51-4031 | \$26,707 | \$33,072 | \$40,643 | \$50,669 |
|  | Structural Metal Fabrication and Fitters | $\begin{gathered} \hline 51-2040 / \\ 51-2041 \end{gathered}$ | \$31,366 | \$38,459 | \$47,882 | \$59,030 |
|  | Fiberglass Laminators and Fabricators | 51-2091 | \$26,603 | \$32,282 | \$39,250 | \$50,648 |
|  | Molding, Core Making, and Casting Machine Setters Operators, Tenders, and Metal and Plastic | 51-4072 | \$25,126 | \$31,096 | \$39,562 | \$49,920 |
| LOGISTICS AND TRANSPORT |  |  |  |  |  |  |
|  | Dispatchers | 45-5030 | \$30,607 | \$39,096 | \$50,519 | \$64,089 |
|  | Logisticians, plus Six Sigma Methodology Hard Skill | 13-1080 | \$68,016 | \$80,048 | \$100,016 | \$120,048 |
|  | Logisticians | 13-1080 | \$57,491 | \$74,589 | \$96,304 | \$120,120 |
|  | Transportation, Storage and Distribution Managers | 11-3071 | \$70,387 | \$92,456 | \$121,077 | \$156,707 |
| MACHINISTS AND OPERATORS |  |  |  |  |  |  |
|  | Machinist, plus CNC Hard Skill | 51-4041 | \$37,016 | \$45,016 | \$56,184 | \$64,504 |
|  | Machinist, plus CNC and Mills Hard Skill | 51-4041 | \$36,408 | \$44,856 | \$54,104 | \$65,016 |
|  | Machinist, plus CNC and Plasma Cutting Hard Skill | 51-4041 | \$36,408 | \$45,016 | \$56,184 | \$64,504 |
|  | Machinists, plus CNC and CNC Router Hard Skill | 51-4041 | \$37,016 | \$45,016 | \$56,184 | \$64,504 |
|  | Foundry Mold and Coremakers | 51-4071 | \$28,558 | \$35,152 | \$43,514 | \$50,856 |
|  | Machinists, plus BobCAD Hard Skill | 51-4041 | \$41,616 | \$47,856 | \$60,016 | \$72,816 |
|  | Machinists, plus Bandsaws Hard Skill | 51-4041 | \$31,208 | \$40,024 | \$50,008 | \$60,024 |
|  | Operating Engineers and Other Construction Equipment Operators | 47-2073 | \$36,504 | \$47,029 | \$62,733 | \$82,285 |

## SKILLED TRADES Continued

| CATEGORY | JOB TITLE | LABOR CODE | $25^{\text {h }}$ PCT. | 50th PCT. | $75^{\text {th }}$ PCT. | 90h PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MACHINISTS AND OPERATORS |  |  |  |  |  |  |
|  | Industrial Truck and Tractor Operators plus Forklift Truck Hard Skill | 53-7051 | \$27,048 | \$33,304 | \$40,024 | \$50,008 |
|  | Power Distributors and Dispatchers | 51-8012 | \$68,058 | \$82,514 | \$97,843 | \$111,238 |
|  | Paper Goods Machine Setters, Operators and Tenders | 51-9196 | \$28,725 | \$37,898 | \$48,880 | \$60,798 |
|  | Crane Operator | 53-7021 | \$38,834 | \$52,208 | \$68,162 | \$84,302 |
|  | Furnace, Kiln, Oven, Drier, and Kettle Operator | 51-9051 | \$29,994 | \$37,586 | \$47,861 | \$57,928 |
|  | Machine Feeders and Offbearers | 53-7063 | \$23,150 | \$28,496 | \$36,816 | \$45,802 |
|  | Excavating and Loading Machine and Dragline Operators | 53-7032 | \$34,466 | \$42,494 | \$55,058 | \$71,864 |
|  | Extruding, Forming, Pressing, and Compacting Machine Setters, Operators, and Tenders | 51-9041 | \$27,290 | \$33,675 | \$42,203 | \$51,085 |
|  | Packaging and Filling Machine Operators and Tenders | 51-9111 | \$23,525 | \$29,349 | \$38,085 | \$48,547 |
|  | Minding and Blending Machine Setters, Operators and Tenders | 51-9023 | \$28,891 | \$36,587 | \$46,550 | \$57,554 |
|  | Conveyor Operators and Tenders | 53-7011 | \$27,123 | \$32,302 | \$39,894 | \$50,336 |
|  | Industrial Truck and Tractor Operators | 53-7051 | \$27,768 | \$33,634 | \$40,955 | \$50,003 |
|  | Welding, Soldering, and Brazen Machine Setters, Operators and Tenders | 51-4122 | \$30,243 | \$37,190 | \$46,218 | \$56,014 |
|  | Lathe and Turning Machine Tool Setters, Operators, Tenders, Metal and Plastic | 51-4034 | \$31,221 | \$38,584 | \$48,256 | \$58,635 |
|  | Sawing Machine Setters, Operators, and Tenders, Wood | 51-7041 | \$23,774 | \$29,078 | \$36,317 | \$44,179 |
|  | Rolling Machine Setters, Operators, Tenders, Metal and Plastic | 51-4023 | \$30,202 | \$37,856 | \$48,526 | \$58,718 |
|  | Operating Engineering and Other Equipment Operators plus Abrasive Blasting Hard Skill | 47-2073 | \$37,456 | \$47,856 | \$62,416 | \$73,072 |
|  | Weighers, Measurers, Checkers, and Samplers, Recordkeepers | 43-5111 | \$23,795 | \$30,181 | \$38,542 | \$48,277 |
|  | Sewing Machine Operators | 51-6031 | \$21,216 | \$24,315 | \$29,994 | \$37,086 |
|  | Crane and Tower Operator | 53-7021 | \$38,834 | \$52,208 | \$68,162 | \$84,302 |


| CATEGORY | JOB TITLE | $\begin{aligned} & \text { LABOR } \\ & \text { CODE } \end{aligned}$ | $25^{\text {th }}$ PCT. | $50^{\text {th }}$ PCT. | 75 ${ }^{\text {th }}$ PCT. | 90th PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MAINTENANCE |  |  |  |  |  |  |
|  | Automotive Service Technicians and Mechanics | 49-3023 | \$29,370 | \$39,562 | \$53,602 | \$65,437 |
|  | Electrician | 47-2111 | \$40,310 | \$54,101 | \$71,427 | \$92,685 |
|  | Heating, Air Conditioning, and Refrigeration Mechanics and Installers | 49-9021 | \$36,150 | \$47,091 | \$60,278 | \$75,338 |
|  | Inspectors, Testers, Sorters, Samplers and Weighers | 51-9061 | \$28,371 | \$37,336 | \$49,816 | \$64,459 |
|  | Janitors and Cleaners, except Maids and Housekeeping | 37-2011 | \$20,925 | \$25,002 | \$32,282 | \$41,829 |
|  | Plant and System Operators | 51-8099 | \$42,931 | \$56,326 | \$69,014 | \$80,683 |
|  | Grounds Maintenance Workers, All Others | 37-3019 | \$23,379 | \$30,056 | \$42,474 | \$62,109 |
|  | Grounds Maintenance Workers | 37-3000 | \$23,068 | \$28,143 | \$35,155 | \$43,981 |
|  | Supervisor of Building and Grounds Cleaning and Maintenance Workers | 37-1000 | \$32,268 | \$42,141 | \$55,156 | \$68,621 |
|  | Painters, Construction and Maintenance | 47-2141 | \$30,784 | \$37,960 | \$49,920 | \$63,627 |
|  | Helpers - Installation, Maintenance, and Repair Workers | 49-9098 | \$22,818 | \$28,496 | \$36,088 | \$45,386 |
|  | Maintenance and Repair Workers, General | 49-9071 | \$28,933 | \$37,669 | \$49,400 | \$61,714 |
|  | Miscellaneous Electrical and Electronic Equipment Mechanics, Installers, and Repairers | 49-2090 | \$38,649 | \$52,405 | \$67,748 | \$83,114 |
| WELDER |  |  |  |  |  |  |
|  | Welders, Cutters, Solderers, and Brazers plus Planned Maintenance Hard Skill | 51-4121 | \$35,376 | \$45,776 | \$54,608 | \$72,816 |
|  | Welders, Cutters, Solderers, and Brazers | 51-4121 | \$33,259 | \$40,248 | \$50,440 | \$63,170 |
|  | Welders, Cutters, Solderers, and Brazers plus Fabrication Hard Skill | 51-4121 | \$34,328 | \$41,624 | \$52,024 | \$65,016 |
|  | Welders, Cutters, Solderers, Brazers plus Fabrication and Flux Hard Skill | 51-4121 | \$34,328 | \$41,624 | \$52,024 | \$62,424 |


| CATEGORY | JOB TITLE | LABOR CODE | $25^{\text {th }}$ PCT. | $50^{\text {h }}$ PCT. | 75 ${ }^{\text {th }}$ PCT. | 90 ${ }^{\text {th }}$ PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WELDER |  |  |  |  |  |  |
|  | Welders, Cutters, Solderers, Brazers plus Fabrication and MIG Hard Skill | 51-4121 | \$33,304 | \$41,624 | \$50,008 | \$62,424 |
|  | Welders, Cutters, Solderers, Brazers plus Fabrication and Arc Hard Skill | 51-4121 | \$33,304 | \$41,624 | \$52,024 | \$65,016 |
|  | Welders, Cutters, Solderers, Brazers plus Fabrication and Gas Tungsten Arc Welding Hard Skill | 51-4121 | \$34,328 | \$41,624 | \$52,024 | \$65,016 |
| TECHNICIANS |  |  |  |  |  |  |
|  | Aircraft Mechanics and Service Technicians plus Calibration Hard Skill | 49-3011 | \$52,016 | \$65,008 | \$80,048 | \$92,016 |
|  | Grinding and Polishing Workers | 51-9022 | \$23,754 | \$28,829 | \$36,088 | \$44,762 |
|  | Millwright | 49-9044 | \$41,662 | \$53,976 | \$67,829 | \$80,101 |
|  | Mechanical Door Repairs plus Garage Door Hard Skill | 49-9011 | \$34,328 | \$39,544 | \$48,024 | \$52,024 |
|  | Forestry and Conservation Technician | 19-4093 | \$29,370 | \$36,130 | \$47,486 | \$56,140 |
|  | Aircraft Mechanics and Service Technicians | 49-3011 | \$48,693 | \$61,027 | \$75,878 | \$92,082 |

## PROFESSIONAL

| CATEGORY | JOB TITLE | $\begin{aligned} & \text { LABOR } \\ & \text { CODE } \end{aligned}$ | $25^{\text {h }}$ PCT. | $50^{\text {th }}$ PCT. | $75^{\text {th }}$ PCT. | $90^{\text {th }}$ PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ACCOUNTING AND FINANGE |  |  |  |  |  |  |
|  | Accountants and Auditors Accrual | 13-2011 | \$58,008 | \$70,008 | \$90,040 | \$125,048 |
|  | Accountants and Auditors | 13-2011 | \$54,246 | \$69,347 | \$91,770 | \$122,221 |
|  | Bill and Account Collectors | 43-3011 | \$28,600 | \$35,339 | \$44,138 | \$55,016 |
|  | Financial Manager | 11-3031 | \$89,669 | \$125,091 | \$173,930 | \$272,633 |
|  | Cost Estimator | 13-1051 | \$48,714 | \$63,107 | \$82,326 | \$106,018 |
|  | Bookkeeping, Accounting, and Auditing Clerks | 43-3031 | \$31,408 | \$39,250 | \$49,358 | \$60,674 |
|  | Accountants and Auditors Receivables and Accounts Payable | 13-2011 | \$52,024 | \$65,016 | \$83,256 | \$110,008 |
|  | Tax Preparers | 13-2082 | \$25,792 | \$38,730 | \$60,070 | \$81,744 |
|  | Operations Research Analysts | 15-2031 | \$59,779 | \$81,390 | \$107,723 | \$134,472 |
|  | Financial Analyst | 13-2051 | \$64,397 | \$84,302 | \$114,982 | \$165,568 |
|  | Statisticians | 15-2041 | \$64,230 | \$84,053 | \$108,493 | \$133,723 |
|  | Payroll and Timekeeping Clerks | 43-3051 | \$35,152 | \$43,888 | \$53,352 | \$63,190 |
|  | Loan Officers | 13-2072 | \$45,656 | \$64,667 | \$94,162 | \$135,595 |
|  | Loan Officers - Underwriting | 13-2072 | \$50,008 | \$65,016 | \$90,040 | \$135,032 |
| ENGINEERING |  |  |  |  |  |  |
|  | Drafters, Engineering Technicians, and Mapping Technicians | 17-3000 | \$42,645 | \$55,757 | \$70,965 | \$87,123 |
|  | Aerospace Engineer | 17-2011 | \$88,234 | \$113,027 | \$140,421 | \$162,115 |
|  | Civil Engineer | 17-2051 | \$66,269 | \$84,760 | \$109,928 | \$138,112 |
|  | Electrical Engineer | 17-2071 | \$74,402 | \$95,056 | \$121,056 | \$150,342 |
|  | Engineering Technicians, Except Drafters | 17-3020 | \$44,291 | \$58,071 | \$73,420 | \$89,804 |
|  | Architectural and Engineering Managers | 11-9041 | \$110,323 | \$137,717 | \$169,624 | \$241,617 |
|  | Mechanical Engineers | 17-2141 | \$68,266 | \$85,883 | \$108,576 | \$133,890 |
|  | Petroleum Engineer | 17-2171 | \$99,902 | \$132,288 | \$190,590 | \$237,651 |
|  | Industrial Engineer | 17-2112 | \$68,557 | \$85,883 | \$106,974 | \$130,936 |
|  | Surveyor and Mapping Technicians | 17-3031 | \$33,592 | \$43,347 | \$56,992 | \$71,427 |
|  | Engineers - Manufacturing | 17-2199 | \$72,048 | \$90,032 | \$118,576 | \$160,112 |
|  | Engineers - Project Management | 17-2199 | \$85,040 | \$114,416 | \$137,328 | \$166,512 |

## PROFESSIONAL Continued

| CATEGORY | JOB TITLE | LABOR CODE | $25^{\text {th }}$ PCT. | $50^{\text {th }}$ PCT. | 75 ${ }^{\text {th }}$ PCT. | $90^{\text {th }}$ PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HUMAN RESOURCES |  |  |  |  |  |  |
|  | Chief Executives - Human Resource | 11-1011 | \$108,024 | \$160,120 | \$225,016 | \$300,024 |
|  | Human Resource Managers | 11-3121 | \$83,242 | \$110,115 | \$149,323 | \$197,725 |
|  | Human Resource Specialists | 13-1071 | \$45,906 | \$60,341 | \$79,851 | \$103,584 |
|  | Training and Development Specialists | 13-1151 | \$44,138 | \$60,362 | \$80,392 | \$102,336 |
|  | Compensation, Benefits, and Job Analysis Specialists | 13-1141 | \$48,485 | \$62,691 | \$80,080 | \$101,795 |
|  | Payroll and Timekeeping Clerks | 43-3051 | \$35,152 | \$43,888 | \$53,352 | \$63,190 |
| INFORMATION TECHNOLOGY |  |  |  |  |  |  |
|  | Database Administrator | 15-1141 | \$63,856 | \$87,027 | \$112,694 | \$132,413 |
|  | Software Developers, Systems <br> Software - .NET Framework | 15-1133 | \$85,048 | \$108,024 | \$140,408 | \$187,256 |
|  | Software Developers, Applications - C++ | 15-1132 | \$81,144 | \$104,056 | \$129,016 | \$162,296 |
|  | Software Developers and Programmers | 15-1130 | \$73,078 | \$97,671 | \$125,840 | \$155,282 |
|  | Software Developers, Applications - Java | 15-1132 | \$85,048 | \$114,424 | \$135,288 | \$166,520 |
|  | Web Developers | 15-1134 | \$49,379 | \$67,995 | \$93,662 | \$122,325 |
|  | Computer and information Systems Manager | 11-3021 | \$107,744 | \$139,214 | \$175,885 | \$284,406 |
|  | Computer User Support Specialist | 15-1151 | \$38,688 | \$50,211 | \$64,584 | \$82,909 |
|  | Computer Occupations - All Other Computer Systems | 15-1199 | \$35,512 | \$52,024 | \$65,016 | \$87,544 |
|  | Software Developer, Systems Software - SQL | 15-1133 | \$85,048 | \$109,496 | \$135,288 | \$166,520 |
| LEGAL |  |  |  |  |  |  |
|  | Lawyer | 23-1011 | \$78,125 | \$119,246 | \$178,485 | \$274,889 |
|  | Paralegals and Legal Assistants | 23-2011 | \$38,626 | \$50,419 | \$64,688 | \$81,182 |
|  | Legal Secretaries | 43-6012 | \$33,800 | \$44,741 | \$60,403 | \$76,502 |
|  | Court Reporters | 23-2091 | \$37,294 | \$55,120 | \$77,771 | \$100,277 |

## PROFESSIONAL Continued

| CATEGORY | JOB TITLE | $\begin{aligned} & \text { LABOR } \\ & \text { CODE } \end{aligned}$ | $25^{\text {h }}$ PCT. | $50^{\text {h }}$ PCT. | 75 ${ }^{\text {th }}$ PCT. | 90 ${ }^{\text {th }}$ PCT. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MARKETING, ADVERTISING, AND CREATIVE |  |  |  |  |  |  |
|  | Chief Executive - Marketing | 11-1011 | \$125,048 | \$200,056 | \$250,104 | \$500,216 |
|  | Public Relations Specialist | 27-3031 | \$43,555 | \$59,301 | \$80,954 | \$112,258 |
|  | Advertising and Promotions Manager | 11-2011 | \$71,698 | \$106,142 | \$155,771 | \$235,300 |
|  | Graphic Designer | 27-1024 | \$36,317 | \$48,693 | \$64,438 | \$83,138 |
|  | Art Director | 27-1011 | \$67,122 | \$92,498 | \$126,381 | \$170,227 |
|  | Business Operations Specialists - <br> E-Commerce | 13-1199 | \$60,024 | \$83,000 | \$110,008 | \$140,024 |
|  | Marketing Manager | 11-2021 | \$94,120 | \$132,226 | \$180,066 | \$276,584 |
| SALES |  |  |  |  |  |  |
|  | Chief Executive - Sales and Operations Planning | 11-1011 | \$95,032 | \$200,056 | \$260,088 | \$400,120 |
|  | Sales Management | 11-2022 | \$82,493 | \$121,056 | \$170,789 | \$261,453 |
|  | Sales Management - Business Development | 11-2022 | \$95,032 | \$130,040 | \$180,088 | \$307,960 |
|  | Sales Management - Account Management | 11-2022 | \$90,040 | \$125,048 | \$175,096 | \$275,192 |
|  | Sales Management - Call Center | 11-2022 | \$70,008 | \$100,024 | \$156,024 | \$250,104 |
|  | Sales Management - Procurement | 11-2022 | \$91,568 | \$125,040 | \$180,080 | \$280,048 |
|  | Sales Management - Purchasing | 11-2022 | \$80,048 | \$100,016 | \$135,024 | \$185,072 |
|  | Sales Management - Technical Sales | 11-2022 | \$90,040 | \$125,048 | \$165,112 | \$220,024 |
|  | Buyer Purchasing Agent | 13-1028 | \$47,070 | \$62,130 | \$81,827 | \$103,480 |
|  | Meeting, Convention, and Event Planners - Travel Planning | 13-1121 | \$43,704 | \$52,024 | \$68,024 | \$82,040 |
|  | Market Research Analysts and Marketing Specialists | 13-1161 | \$46,467 | \$63,232 | \$89,211 | \$122,782 |
|  | Merchandise Displayers and Window Trimmers | 27-1026 | \$22,506 | \$27,685 | \$35,880 | \$47,445 |
|  | Sales Representative, Services Medical | 41-3099 | \$54,992 | \$70,000 | \$90,032 | \$130,032 |
|  | Sales Representative, Services Sales Order | 41-3099 | \$46,992 | \$166,512 | \$166,512 | \$187,248 |
|  | Sales Representative, Services Business Development | 41-3099 | \$52,024 | \$70,008 | \$100,024 | \$130,040 |
|  | Sales Representative, Services, All Other | 41-3099 | \$35,235 | \$52,499 | \$76,856 | \$113,298 |

## EMPLOYER RESOURCES AVAILABLE FROM EXPRESS

 Training and Development ProgramsExpress has an extensive library of training tools and programs that address a range of workplace issues like turnover, company culture, and employee development. For more information on any of these programs, contact your local Express Employment Professionals representative.


## COMPANY CULTURE

A company's culture is comprised of the values, practices, and personalities shared by the employer and employees. With so many possible cultures, it's important for each company to ensure cultural fit during the hiring process. This program helps shed light on how a strong culture positively affects every aspect of a business.

## EMPLOYEE DEVELOPMENT

Most business leaders agree that employee training and development is vital to success. However, knowing where to start can be tricky. This program is designed to help pinpoint employee development challenges and offer solutions for building a stronger workforce.

## ENGAGE TO RETAIN: BUILDING EMPLOYEE RETENTION THROUGH ONBOARDING AND DEVELOPMENT

The process of building a productive workforce doesn't end after a hiring decision is made. The Engage to Retain program highlights best practices supervisors can implement to help set up new employees for success and show commitment to their career development.


## MONDAY MORNING LEADERSHIP

An employee's relationship with his/her supervisor is the number one factor affecting retention. Based on David Cottrell's bestselling book, "Monday Morning Leadership," this tool offers inspiration and an action plan for making those relationships stronger.

## FACES OF CHANGE: UNDERSTANDING AND MANAGING GENERATIONS IN THE WORKPLACE

With the greatly varying beliefs, influences, and traits of the various generations in the workplace today, there's bound to be some conflict. This program focuses on each generation's unique contributions and areas for growth, as well as key motivation and retention tips.

# EMPLOYER RESOURCES AVAILABLE FROM EXPRESS continued 

## ExpressTalks

## EXPRESSTALKS

Featuring an array of employment industry subject-matter experts, ExpressTalks is a series of video webinar presentations covering the latest employment regulations and leadership trends. To register for an upcoming ExpressTalks event or to view our library of on-demand recordings, visit ExpressPros.com/ExpressTalks

## Refresh Leadership Blog

Refresh Leadership, Express' blog for employers and business leaders, features timely information on a variety of leadership, management, and human resource topics. Learn how to lead your team, handle HR issues, and stay up to date on the latest management tips at RefreshLeadership.com.

## ABOUT EXPRESS EMPLOYMENT PROFESSIONALS

Express Employment Professionals puts people to work. It employed more than 552,000 people in 2019 with more than 83,000 clients across North America. Its long-term goal is to put a million people to work annually. For more information, visit ExpressPros.com.

Contact your local Express office for more information about staffing solutions to fit your specific needs, including:

- Flexible Staffing
- Temporary and Contract Staffing
- Evaluation Hire
- Direct Hire

All Express offices are locally owned and operated. For information about franchise opportunities, visit ExpressFranchising.com.

## E\%press <br> EMPLOYMENT PROFESSIONALS

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